

Investing in Europe



8.00 a.m.	Registration and Coffee		12.45 p.m.	Lunch Break	
9.00 a.m.	Welcome		2.00 p.m.	Keynote and Dialogue	
	Mike Josef	Lord Mayor, City of Frankfurt am Main		Joachim Nagel	President, Deutsche Bundesbank, Frankfurt am Main
	Opening			Moderator	
	Jean Lemierre	Chairman of the Board of Directors, BNP Paribas, Paris; Chairman of the EBC 2025		Anna Edwards	Bloomberg TV Anchor
	Keynote			Europe’s Investment Priorities	
	Christine Lagarde	President, European Central Bank, Frankfurt am Main		A conversation with	
	Session I Investing in Europe – the Banking Perspective			Nadia Calviño	President, European Investment Bank Group, Luxembourg
	Jean Lemierre	Chairman of the Board of Directors, BNP Paribas, Paris		Moderator	
	Bettina Orlopp	Chief Executive Officer, Commerzbank, Frankfurt am Main		Anna Edwards	Bloomberg TV Anchor
	Christian Sewing	Chief Executive Officer, Deutsche Bank, Frankfurt am Main		Closing Remarks	
	Andrew Wild	Chief Executive Officer, HSBC Continental Europe, Paris		Jean Lemierre	Chairman of the Board of Directors, BNP Paribas, Paris; Chairman of the EBC 2025
	Moderator			End of Congress	
	Melinda Crane	Journalist and Moderator	3.15 p.m.		
11.00 a.m.	Coffee Break				
11.30 a.m.	Session II Investing in Europe – the Corporate Perspective				
	Dominik Asam	Member of the Executive Board and Chief Financial Officer, SAP, Waldorf			
	Jean-François Fallacher	Chief Executive Officer, Eutelsat, Paris			
	Arancha González	Dean, Paris School of International Affairs (PSIA) at Sciences Po, Paris and former Minister of Foreign Affairs of Spain			
	Kerstin Jorna	Director-General, DG for Internal Market, Industry, Entrepreneurship and SMEs, European Commission, Brussels			
	Benoit Valentin	Global Co Head of Private Equity Fund Investments, Head of Partnership Solutions and Impact Investing, Deputy Head EMEA,Temasek International, London			
	Moderator				
	Melinda Crane	Journalist and Moderator	Status: 18 September 2025 Programme updates at frankfurt-ebc.com		